

Sword Group announces the acquisition of Full On Net, strengthening its expertise in data science and digital platforms

Sword Group is pleased to announce the acquisition of **Full On Net**, a **technology consulting firm** headquartered in **Madrid, Spain**, recognised for its **expertise in data science, artificial intelligence and social network analysis**.

Founded in 2001, **Full On Net** has built a **strong reputation** in the **Spanish telecoms and insurance market**. Its **team of experts brings deep technical knowledge** and a **culture of agility and innovation** that **aligns perfectly with Sword Group's strategic vision**.

This **acquisition** marks a **new step** in **Sword Group's growth strategy**, **reinforcing its capabilities in advanced data technologies** and **expanding its footprint in Southern Europe**. By integrating Full On Net's talent and solutions, Sword aims to deliver even greater value to its clients and accelerate innovation across its service offerings.

This acquisition will **increase 2026 Sword's revenue by €15 million** with an **EBITDA margin of circa 11.5%**.

Full on Net is consolidated as of July 1st, 2025.

« *We are delighted to welcome **Full On Net** to the Sword family. Their expertise and entrepreneurial spirit will be a great asset as we continue to grow and evolve in a fast-changing digital landscape* » said **Jacques Mottard, Chairman & CEO of Sword Group**.

Full On Net will **operate under the Sword brand**, and **its teams will continue to serve their clients with the same commitment to excellence, now backed by the resources and global reach of Sword Group**.

We welcome **David Martinez**, current Director of Full On Net, to **Sword Group**. He will become the **Managing Director of Full On Net**.



Calendar

22/01/26

2025 Fourth Quarter Revenue

11/03/26

2025 Annual Revenue



About Sword Group

Sword has **3,500+ IT/Digital specialists** active in **50+ countries** to accompany you in the **growth of your organisation in the digital age**.

As a **leader in technological and digital transformation**, Sword has a **solid reputation in complex IT & business project management**.

Sword **optimises your processes and enhances your data**.

The press release will be published on the web sites here after: GlobeNewswire/Notified and Sword Group. It was also sent to the "Commission de Surveillance du Secteur Financier (CSSF)" and saved on the Luxembourg Stock Exchange's website.

Market
Euronext Paris
Compartment B

ICB 9530
Software &
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