



Carrefour announces the launch of a tender offer on its existing notes maturing in December 2027 and October 2028 and announces its intention to issue new notes

Carrefour (the "**Company**") announces today the launch of a tender offer on its existing €1,000,000,000 notes (2.625% maturing on December 15, 2027 (ISIN: FR0013505260) (of which €800,000,000 is outstanding) (the "**2027 Notes**") and its Sustainability-Linked notes of €850,000,000 (4.125% maturing on October 12, 2028 (ISIN: FR001400D0F9) (of which €850,000,000 is outstanding), (the "**2028 Notes**" and each series of 2027 Notes and 2028 Notes, a "Series").

In parallel, the Company announces its intention to issue new euro denominated fixed rate sustainability linked notes under its EMTN programme (the "**New Notes**").

The tender offer is subject to the terms and conditions set out in the Tender Offer Memorandum dated May 27, 2026. In particular, the offer is subject to a maximum acceptance amount equal to €200,000,000, across both Series, which the Company may increase or decrease in its sole and absolute discretion, and to the pricing and signing of the New Notes.

The purpose of the Tender Offer is to manage the Company's debt maturity profile and liquidity in an efficient manner.

The tender offer will run from May 27, 2026 to June 2, 2026, at 4:00 p.m. (CEST). The results of the offer are intended to be announced on June 3, 2026.

About the Carrefour Group

With a multi-format network of over 15,500 stores in more than 40 countries, the Carrefour Group is one of the world's leading food retailers. In 2025, Carrefour generated €91.5 billion in revenue. Its network of integrated stores employs 300,000 people, who contribute to making Carrefour the global leader in the food transition for all, providing high-quality, accessible, and affordable food every day. In total, more than 500,000 people work under the Carrefour banner worldwide. For more information, visit www.carrefour.com, or find us on X ([@news_carrefour](#)) and LinkedIn ([Carrefour](#)).

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